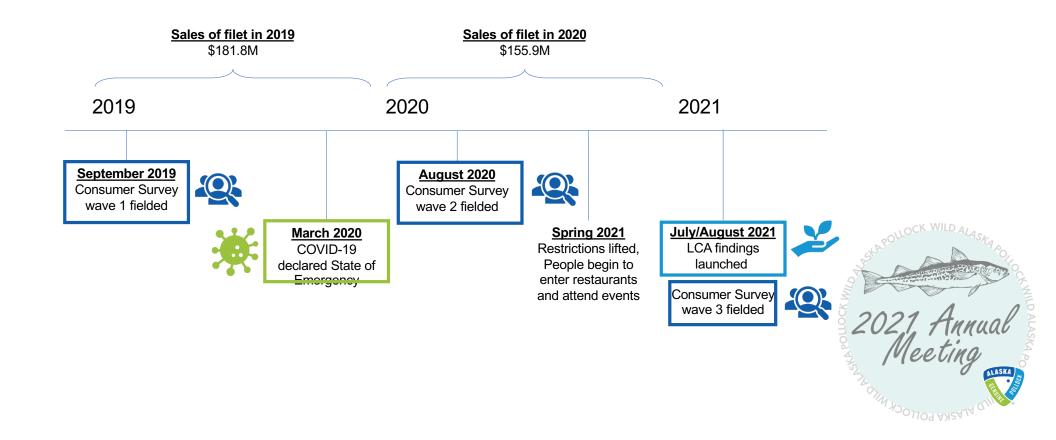
Driving Demand of Wild Alaska Pollock 3.0

October 27, 2021



Timeline of events



Tracking Wild Alaska Pollock's performance on core KPIs

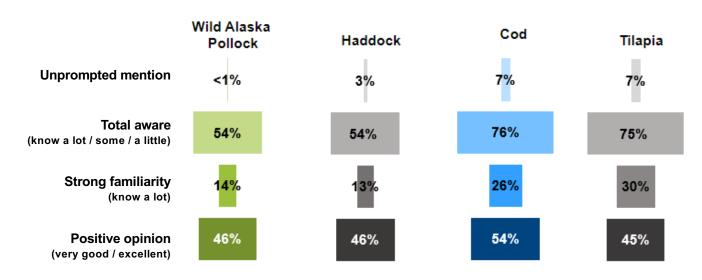
After an increase in familiarity of Wild Alaska Pollock from 2019 to 2020, this metric held steady in 2021. This comes after a year where there was difficulty introducing new products into consumer channels as channels like retail were focused on ensuring a stock of essential items, limiting exposure to Wild Alaska Pollock.

From 2020 to 2021, favorability and preference for Wild Alaska Pollock also held steady.



Tracking Wild Alaska Pollock's performance on core KPIs

When tracking next to other white fish, Wild Alaska Pollock is comparable to haddock in familiarity, but comparable to both haddock and tilapia in positive opinion. Clearly association with cod is beneficial to Wild Alaska Pollock in terms of favorability.





Fish eaters expect the habits they picked up during quarantine to continue in the following year



In 2020, Fish eaters' experimentation and purchase of fish soared amid COVID-19, with a high demand for healthy, easy-to-prepare, and sustainable fish.



Over the past six months, fish eaters maintained these purchase behaviors they picked up during quarantine and saw a slight increase in their time to cook (21%).



In the next year, this audience expects these actions to hold steady.



The gap between fish eaters consuming Wild Alaska Pollock in restaurants versus grocery stores has narrowed since last year's survey



How they learn about Wild Alaska Pollock

| 32% | Grocery | stores |
|-----|---------|--------|
|-----|---------|--------|

4% Friends & family

21% Cooking shows

15% Sit-down restaurant

10% News

9% Social media

9% Fast-food restaurant

Likely to eat Wild Alaska Pollock in the following settings

(T3B on 10-pt scale)

38%

Are likely to eat at a restaurant
(37% in 2020)

36%

Are likely to eat from the <u>grocery store</u> (vs. 44% in 2020)



Q2. How did you learn about Wild Alaska Pollock? Base: Fish eaters aware of fish (n=275)
Q5. How likely are you to eat Wild Alaska Pollock from the following settings? Base: Fish eaters aware of Wild Alaska Pollock (n=275)

And when eating in sit-down restaurants, they are more than twice as likely to favor messaging of Wild-caught over organic



Terms that <u>would increase their likelihood to</u> <u>order Wild Alaska Pollock</u> in a high-end sitdown restaurant

| 75% | Fresh-caught | |
|-----|--------------|--|
| 63% | Natural | |
| 62% | Wild-caught | |
| 34% | Local | |
| 32% | Sustainable | |
| 27% | Organic | |



N35. If you are eating at a high-end sit-down restaurant, which of the following terms would increase your likelihood to order Wild Alaska Pollock? Base: Fish eaters (n=669)

Taste, cost, and health continue to be top priorities when it comes to buying fish, while versatility, sustainability and provenance remain secondary messaging points

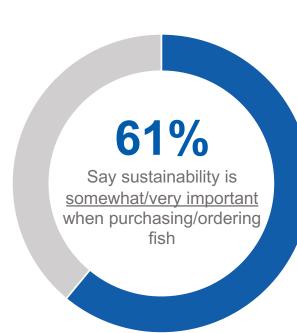


| Import | ant Fish Attributes | | portance Score rs; T3B Summary) | Impe | ortant Fish Attributes | Sc | h Importance core ers; T3B Summary) |
|--------|---------------------|-----------------|------------------------------------|-----------|------------------------|-------------------------|---|
| #1 | Taste | Great tasting | Fresh tasting | #5 | Versatile | Whole family will enjoy | Good as center of |
| #2 | Cost | Good value | Affordable (63%) | | | (57%) | plate (55%) |
| #3 | Health | Heart healthy | High in protein | #6 | Sustainable | Sustainable (47%) | Wild-caught (45%) |
| #4 | Ease | Easy to prepare | Freezer-friendly (51%) | #7 | Provenance | Product of U.S. | Product of Alaska |



Sustainability is a key driver when purchasing, with attributes aligning with current messaging points







Attributes that are important to fish eaters when eating sustainably (Somewhat/very important)

| 70% | Safe for the ocean |
|------------|--|
| 67% | Ensuring supply for future generations |

| 5 | 6% | 6 | Zero-waste |
|---|----|---|------------|
|---|----|---|------------|

700/

53% Recyclable packaging

52% Traceability

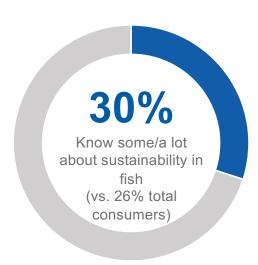


N37. How important is sustainability to you when purchasing/ordering fish? Base: Fish eaters (n=669) N38. When it comes to purchasing/ordering fish, how important are the following aspects of sustainability to you? Base: Fish eaters (n=669)

Knowledge of Wild Alaska Pollock's sustainability is on par with consumers knowledge of seafood sustainability in general



Sustainability knowledge





Knowledge of specific fish sustainability (Summary: Those who know some/a lot)

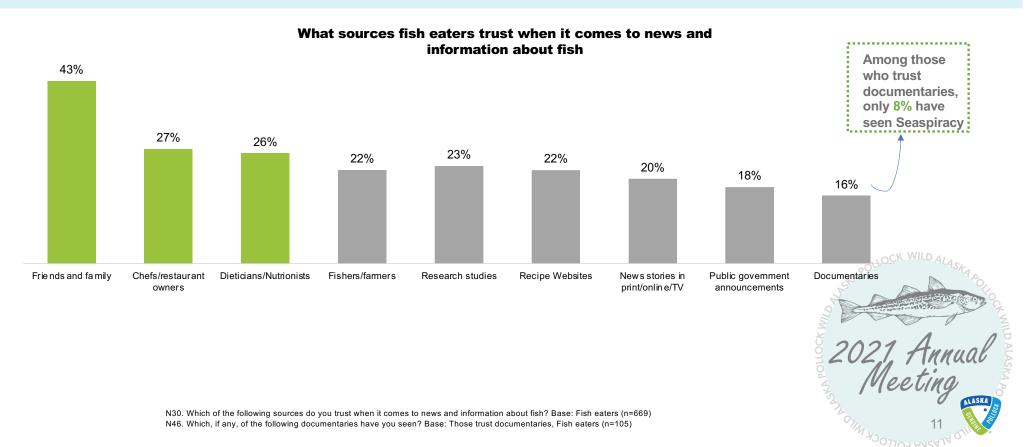
27%

Are familiar with the sustainability of Wild Alaska Pollock



And when it comes to news about fish, this audience puts their trust in friends and family, as well as professionals in the food industry





Key Takeaways

Continue prioritizing the use of Wild Alaska Pollock in all channels from communications to retail.

Continue to emphasize key messaging pillars as they fall in line with consumer perception and expectation Identify opportunities to partner with trusted sources for information to disseminate information about Wild Alaska Pollock

Taste continues to reign as a priority for purchase so lean into recipes and visual content to help heighten awareness of delicious usage ideas.



What Does This Mean for GAPP?

- Consumers trust information from chefs and restaurants. If we
 want to increase demand for Wild Alaska Pollock, GAPP must
 continue to make Wild Alaska Pollock a part of the dining out
 experience and invest in specific programming that reaches
 chefs at sit-down restaurants versus quick-service restaurants.
- Sustainability is moving up in the minds of consumers and has evolved beyond certifications from credible organizations. It is no longer enough to place a seal/certification on packaging or on the website.
- Consumer-friendly language such as 'wild-caught' must be incorporated into communication channels as it increases likelihood to purchase. Terms such as 'wild-caught' will continue to set Wild Alaska Pollock apart from other animal proteins which use terms like organic.



Thank you!

